People Strategies in 2025: Unlocking the Workforce of the Future.

Mike Beringer, SHRM-CP

Director of Compliance and Quality mjb@theemployergroup.com





What is your organization's most valuable asset?

People Practice Trends in 2025



TALENT ACQUISITION & A.I.



RETENTION VIA PERFORMANCE MANAGEMENT



PROTECTED BY
IRONCLAD
PEOPLE
POLICIES



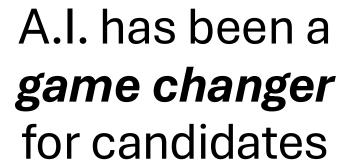
ALIGNING PEOPLE PRACTICES







Candidates have in-depth access to job relevant information they never had before.





Candidates can apply for a large volume of jobs with little effort.



Ability to generate instant responses to screening or interview questions.



Anyone can develop an eloquent cover letter or communication on the fly.





Insights Global 2025 AI in Recruitment Survey LinkedIn users surveyed



How do you use A.I. as part of your job hunt?

21% - Research the company.

31% - Prepare for their interviews.

40% - Draft their application materials.

8% - Determine salary expectations for the role.



Do Managers Know?

Insights Global 2025 AI in Recruitment Survey

88% of hiring managers say they can tell when candidates are using AI to help with applications, cover letters or resumes.

Do Managers Care?



54%

of hiring managers say they would care if a job candidate applied with a resume or cover letter that was written by AI.

46%

of hiring managers say they would not care if a job candidate applied with a resume or cover letter that was written by Al.



Insight Global 2025 AI in recruitment Survey



Employer Benefits



Large-scale automation of repetitive tasks



Enhanced candidate sourcing efforts



Greatly improved efficiency and speed



Reduction of unconscious Bias



Data-driven decision making



Enhanced candidate experience



Why does this matter?

- ✓ Improving operational efficiency: 56% of business leaders report that TA complexity is increasing, driven by global workforces, remote hiring, and evolving regulations.
- ✓ Automating key hiring tasks: 45% of leaders spend over half their working hours on administrative TA tasks, which could be automated through AI.
- ✓ **Better decision-making:** 60% of business leaders doubt their hiring decisions six months post-recruitment, highlighting the need for AI-driven decision support.
- ✓ **Reducing bias:** 20% of leaders struggle with DEI compliance, an area where AI can enhance fairness and reduce bias in the hiring process.

SmartRecruiters: "25 Recruitment Statistic for 2025"

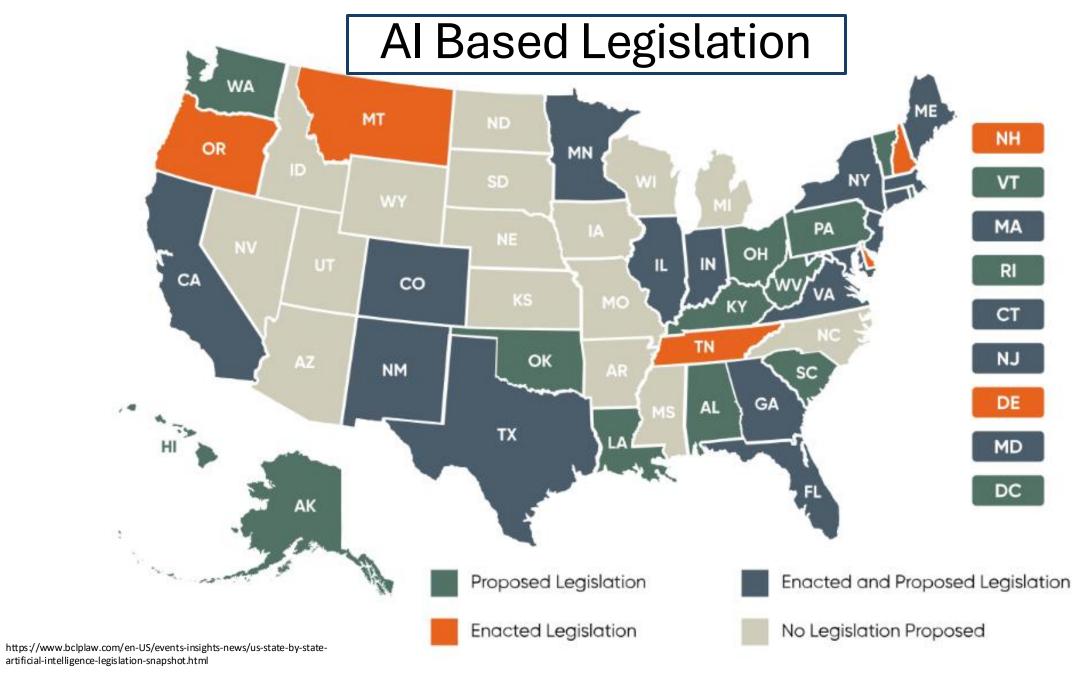


Where do we get started?

Consider the following areas to implement A.I.?

- Proactively sourcing candidates.
- ➤ Writing Job Descriptions, e-mails or interview questions.
- ➤ Communicating with active candidates.
- ➤ Objective assessments of candidates.
- Automating recruitment pipeline or candidate "flow".
- Predictive analytics.



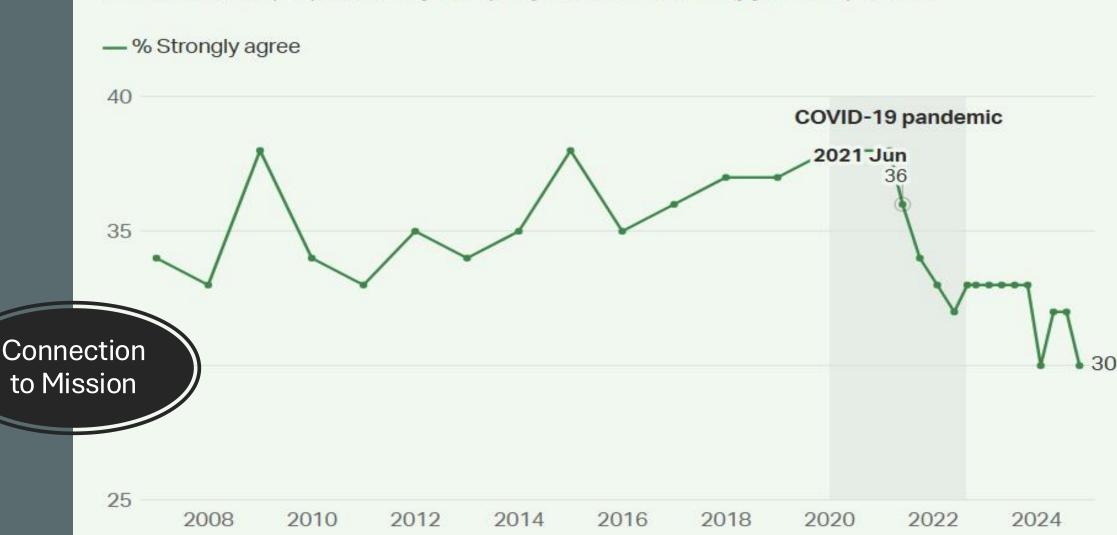






U.S. Employees' Connection Between Mission/Purpose and Their Job

The mission or purpose of my company makes me feel my job is important.

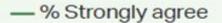


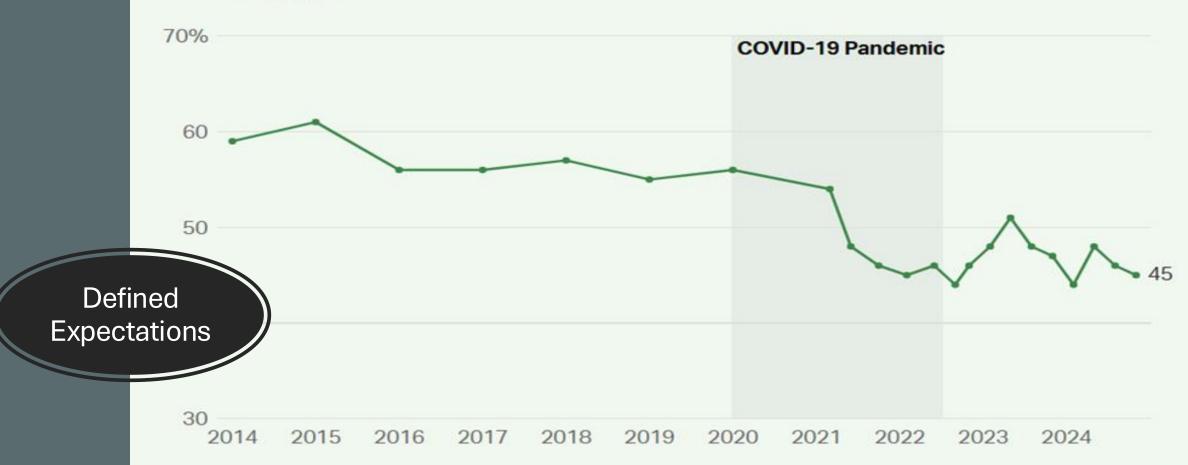
nues.aspx GALLUP

The Employer Group

Less Than Half of U.S. Employees Know What's Expected of Them at Work

I know what is expected of me at work.





https://www.gallup.com/workplace/657629/post-pandemic-workplace-experiment-continues.aspx



The Employer Group



74% Employees who receive a performance review once a year.

21% Employees who strongly agree their pay and incentives motivate them to achieve their goals.

14% Employees who strongly agree that their performance reviews inspire them to improve.

What does this mean?

- Traditional methods of "once a year" performance management meetings are becoming less effective.
- Employees need a closer connection between their day-to-day work and the mission of the organization.
- ➤ Businesses are struggling to articulate what is expected of employees, including what success looks like.

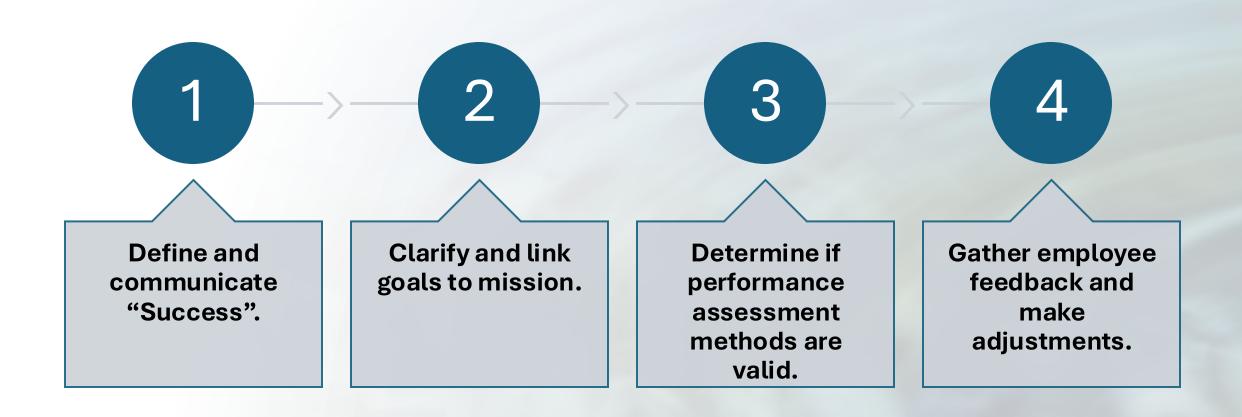


Career Conversations

- ➤ Gaining popularity over traditional performance management meetings and reviews.
- Especially effective in organizations that experience large, rapid, or ongoing changes.
- Involves more frequent, low-stakes, conversations with employees, generally conducted quarterly or monthly.
- Address same factors as performance reviews, but at a "micro level". These may evolve over time.
- Focus on progress towards goals and include non-traditional items, like development and collaboration.



Organizational Efforts





Employment Regulation Landscape

PRIVATE EMPLOYERS

- ➤ 2025 = 150+ changes (through September)
 - ≥20 for Midwest sates (WI,MN,IL,IA)
 - ≥15 Federal
- >2026 = 60+ scheduled
 - ➤ 16 for Midwest states (WI,MN,IL,IA)



Most Common Regulation Updates in 2025

Time off requirements (paid & unpaid)

Minimum pay rates and calculations

Non-compete restrictions

Employee protected classifications

Retirement program offerings

Artificial intelligence business use





Employment Handbooks & Policies

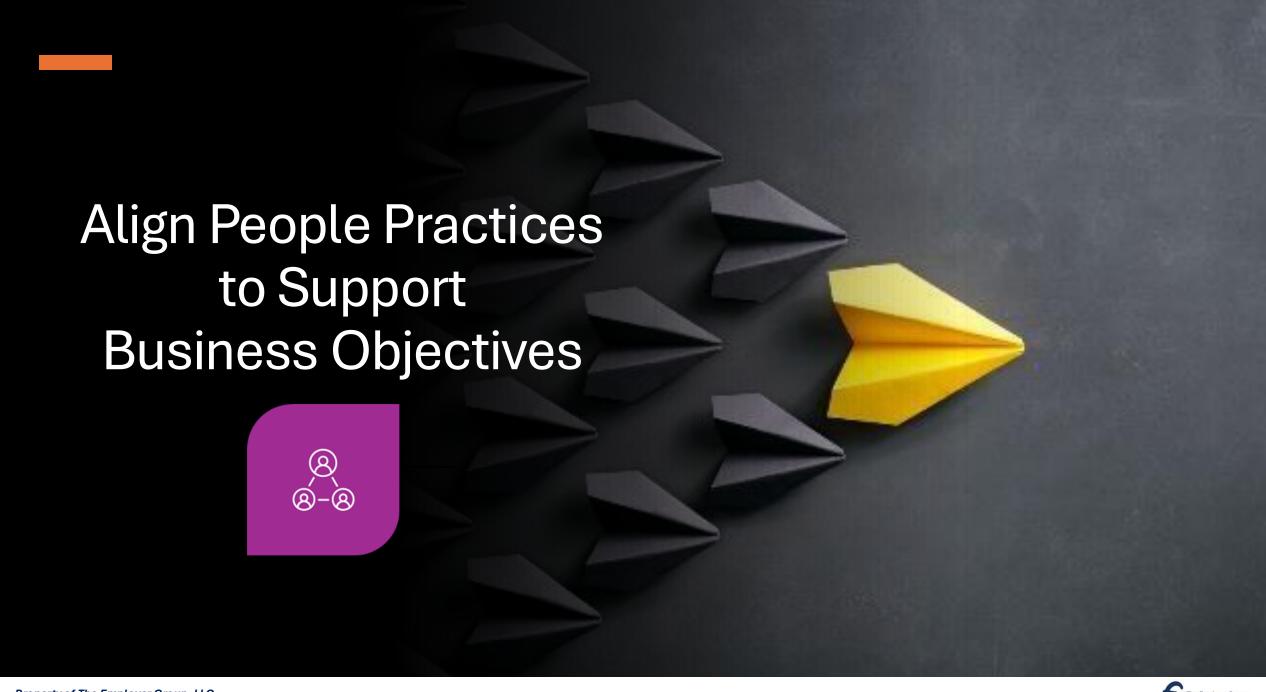
- ➤ Written employment policies are a MUST!
- >An employee handbook can act as a first line of legal defense.
- Tool to help leaders manage your teams effectively.
- >Aid in communication with employees.
- Ensure consistent approaches to employment situations.
- Compliance with new and changing regulations.



Critical Employment Policy Practices

- ✓ Consolidated location or document for all employment policies.
- ✓ Regular schedule for updates and revisions.
- ✓ Implement off-cycle addendums when needed.
- ✓ Have employees sign an acknowledgement that they reviewed the policies.
- ✓ Consult with experts if you are unsure of the impact of new regulations.









What People Practices am I Aligning?



Talent acquisition.



integration.



Compensation.



Benefits.



Development and training.



Time off.



Performance Management.

Examples

➤ If your talent strategy involves hiring the best, most knowledgeable experience in the market, your compensation practices should be competitive.

If you promote a healthy work/life balance, your time off programs, as well as workload, should allow for ample time off.

If you want high performers to rise through the ranks, you should have promotional opportunities.

If you want to create a culture of autonomy where workers have a large degree of flexibility to get their jobs done, you cannot micromanage them.





Key Benefits of Aligning People Practices

- More efficiency and production from your existing workforce.
- Clear goals and evaluation process.
- Increased employee engagement and satisfaction.
- Lower turnover rates.
- Better financial performance.





The Employer Group

Thank You

Mike Beringer, SHRM- CP

Director of Compliance and Quality mjb@theemployergroup.com



